



COLLEGE OF
ACCOUNTING

INSPIRING LEADERS. IGNITING OPPORTUNITY

APC Professional Programme

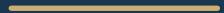


Table of contents

- | | | | |
|-----------|--|-----------|--|
| 3 | Welcome
from the Head of the College of Accounting | 15 | How satisfied are our candidates?
We asked our 2018 candidates to rate their level of satisfaction |
| 4 | APC team
UCT College of Accounting | 16 | The UCT case study method
We have an approach that works. Here is a taste of what you can expect |
| 7 | Results matter
No matter which way you look at it, our candidates perform better | 18 | Candidate testimonials
Don't just take our word for it - take theirs |
| 9 | Case studies
Take a look at our catalogue of past case studies | 22 | Programme information
Important information |
| 14 | Learning model
Our Virtual Learning Environment | 24 | Programme calendar
Here's how we'll get there together |

Welcome

from the Head of the College of Accounting



Dear Candidates

I write to you as the Head of the College of Accounting at UCT. I am delighted to welcome you to the UCT APC Programme for 2019.

I believe that with the support offered by our programme, you will be well placed for the SAICA APC exam in November 2019. Our team is committed to the success of our candidates. Our vision is to be a centre of excellence in professional accounting education. Since we introduced our APC Programme we have sustained excellence as reflected in our pass rates and in the quality of the content of our programme.

2019 marks the sixth year of our APC Programme. You join our programme in the year that South Africa will hold its sixth democratic elections since 1994 and against a backdrop of inquiries into state capture and the accounting profession. As future custodians of the CA(SA) qualification, much will be expected of you. This resonates with one of the pillars of our vision, which is to prepare students to be responsible business leaders who are technically and professionally competent and who have a firm grasp of professional ethics.

I wish you all the best for the year ahead.

APC team

At the UCT College of Accounting



Shaun Parsons

Shaun oversees the College's Professional Programmes and Development initiatives.

He is an Associate Professor in Taxation, and lectures Tax at postgraduate level.

He is the general editor of Questions on SA Income Tax and a contributing editor to Fundamentals of South African Income Tax. Shaun has also presented a number of papers at both local and international conferences. Prior to returning to academia, he gained commercial experience in both South Africa and the UK. He continues to be involved in tax consulting.



Taryn Miller

Taryn convenes the College's APC Professional Programme. She is a senior lecturer in

Financial Reporting and teaches at undergraduate and postgraduate level. She is the

Section Head for Financial Reporting. Taryn is a co-author of Understanding Financial

Statements, which is used by both SA business schools and universities and has five years of experience as a Group Accountant for a listed financial services company.



Riyaan Mabutha

Riyaan is a senior lecturer in Taxation at the UCT College of Accounting and the

programme director of the ITC Preparatory Course. He teaches both undergraduate

and postgraduate Taxation. Prior to joining the College Riyaan lectured at the

University of the Witwatersrand. He is a contributing editor to Questions on SA Tax and Advanced Questions on SA Tax. Riyaan has extensive ITC and APC marking experience. He is also a member of SAICA's Taxation Syllabus Working Group and the SAICA Southern Region Tax Discussion Group.



Kim Hendrickse

Kim completed both her undergraduate and postgraduate degrees at UCT. She was a tax academic trainee in 2015 at the College of Accounting. Kim then went on to complete her articles at an audit firm. After completion of her articles, she joined the College of Accounting, where she lectures and tutors Taxation.



Ropfiwa Sithubi

Ropfiwa is a lecturer within the Corporate Governance section and lectures at both a postgraduate and undergraduate level. Prior to joining the College, Ropfiwa completed her articles at KPMG and stayed on to become Senior Manager within the Financial Services Audit business unit. She is currently completing her Master's in Financial Reporting, Analysis and Governance within the College of Accounting.



Michael Harber

Michael lectures Corporate Governance at both undergraduate and postgraduate levels and currently convenes Corporate Governance III. Prior to joining the College, Michael operated as a Management Accountant for a financial services company. Michael holds a Master's degree in Financial Management and is a Chartered Accountant (SA).



Jatin Garach

Jatin is a lecturer in the Financial Reporting section, teaching at both the undergraduate and postgraduate levels and currently convenes Financial Reporting III. He returned to the College of Accounting after serving his articles at PwC in Durban. Jatin is currently pursuing a Master of Commerce in Financial Management and is also studying towards a CFA qualification.



Richard Mellon

Following the completion of his articles, where he specialised in the financial services sector, Richard joined the College of Accounting. Richard currently convenes the Business Analysis & Governance final year capstone course and Management Accounting and Finance II. Richard completed his Masters in Financial Management and has a postgraduate diploma in Tax Law from UCT.



Jacqui Dean

Jacqui is a lecturer in the Management Accounting & Finance section at the College of Accounting and teaches at both undergraduate and postgraduate levels. She joined the team in 2015 after completing her articles at EY, where she worked on a mix of financial services and retail clients. Jacqui is currently completing her Masters in Financial Management and has a postgraduate diploma in Tax Law.

APC November 2017

UCT's APC Professional Programme has been the top performing programme since the inception of the SAICA APC, exceeding the national pass rate every year

First Time writers



91% Pass rate
(UCT)



83% Pass rate
(National average)



6 out of 14
UCT students on Honour Roll

Previous years pass rates



2014



2015



2016

“

As trainees, our lives can get quite busy but the programme seemed to have been designed keeping this in mind.

”

“

I enjoyed the weekly updates which were sent to us, not only about the course but also about what's happening in the world.

”

“

Extremely well-structured programme!

”

“

Great team and extremely accommodating. I had challenges, but they assisted me exceptionally well!

”

“

The UCT APC Professional Programme is a very beneficial programme and prepares a candidate for the assessments which lie ahead.

”

“

The personal feedback from the UCT marking team has exceeded my overall expectation. I think this is the most invaluable resource of the course!

”

“

I feel that my professional competence has developed substantially from what I have learnt in the Programme.

”

“

I love the fact that we get feedback throughout. By the time you start with the exams, you already know your weaknesses and you are able to work on them in preparation for the exam.

”

Case studies

Take a look at our catalogue of past case studies



HEADMAN INTERNATIONAL LTD

Industry: Household goods | **Business Phase:** Business distress

Headman International Ltd, an internationally diversified furniture and household goods company, has been in the media for all the wrong reasons. A SENS announcement was recently issued, informing investors that the company is conducting an investigation into accounting irregularities. The market was shocked. How could this be possible? With all the governance and assurance processes applicable to JSE-listed entities, a highly qualified board and the robustness of IFRS, how badly could things really go wrong?



MIRACO MOTORS

Industry: Car manufacturer | **Business Phase:** Declining profitability

Miraco Motors SA Ltd is a motor vehicle manufacturer. The company is based in the Eastern Cape, and is a wholly-owned subsidiary of European company MMEu Inc. The MMEu Group considers itself to be a sustainable group of companies with a business model that enhances its financial, manufactured, intellectual, human, social and natural capital in a way that delivers sustainable financial performance.



HEALTHCORE LIMITED

Industry: Pharmaceuticals | **Business Phase:** Cash cow

One of South Africa's success stories. Healthcore started as a small factory on the outskirts of Cape Town founded by two friends, Jason Fox and Thomas (Tom) Burgess, with an initial investment financed with a loan from Banking Ltd. Healthcore is now a leading pharmaceutical company in South Africa, involved in the manufacture, distribution and sales and marketing of pharmaceutical products.



FAST TRACK SOLUTIONS (PTY) LTD

Industry: Logistics | **Business Phase:** Start-up

Founded by university friends Angie Patel, Nick Nkhoma, Oliver Grant and Philani Mosadi, Fast Track Solutions designs and develops a small range of technologically advanced vehicle and asset monitoring systems that provide reliable fleet management solutions to customers in the Western Cape. Customers are provided uniquely designed on-board tracking devices for their vehicles, together with a user-friendly web-based software program that allows global satellite and real-time tracking information, pinpointing the location of their vehicles 24/7.



Earthworx LTD

EARTHWORX LTD

Industry: Mining machinery | **Business Phase:** Business distress

A mining-equipment manufacturing company, listed on the JSE Ltd and operating in the Rustenburg area in South Africa. Earthworx is a capital-intensive company that produces original equipment and aftermarket parts for use in both surface and underground mining operations.



VOYAGER INN

Industry: Hospitality | **Business Phase:** Expanding

The Voyager Inn Group of hotels offers high quality accommodation and service to both business and leisure travellers. The VI Group has three brands - VI Hotel, VI Lodge and VI Motel. Through these brands the VI Group caters to both the luxury and budget accommodation markets. The Group derives revenue from hotel rooms, conferences, restaurants and spas in its 4 star hotels.



STAR LTD

Industry: Education | **Business Phase:** Cash cow

A JSE listed company, in the education sector, that has maintained fairly stagnant growth over the past few years. Investors have grown frustrated with the Star management team that, although achieving decent earnings of late, still appear to be slow to realise the potential in the education market. Star has recently been identified by competitor Educate Ltd as a potential acquisition target, although the business models of the two companies differ significantly.



FORWARD FOOD DEVELOPMENT LTD.

FORWARD FOOD DEVELOPMENT (FFD) LIMITED

Industry: Research and Development | **Business Phase:** Start-up

A private company specialising in genetically modified (GM) crop farming that was incorporated on 1 January 2011 by the company CEO, Greg Markowitz, who had previously served as the head of R&D at industrial food producing company African Feeds Limited. FFD has recruited a number of prominent academics and scientific researchers, and set up a research laboratory in the maize-farming area of the North West Province.



FREEDOM BANK

Industry: Banking | **Business Phase:** Cash cow

Freedom Bank is a JSE-listed company that was established in the late 90's, when the founders realised that there was a niche for the offering of simplified banking services to individuals. With over 6 million clients, Freedom Bank currently has approximately 17% of the South African retail banking market share, and has grown in its physical presence in key areas across the country



VALUE LTD

Industry: Retail | **Business Phase:** Cash cow

A South African based clothing retailer with a market capitalisation of approximately R60bn. Historically, Value Ltd's sales have been predominantly cash sales in South African stores. Value Ltd has benefitted significantly from the growth in middle class consumers in the past decade, but now needs to take steps to stimulate additional growth in sales.



Entrepreneurassist

ENTREPRENEURASSIST

Industry: Non-profit | **Business Phase:** Expanding

EntrepreneurAssist ('EA') is an NPC. EA designs enterprise and development programmes for small and medium-size ('SMEs') businesses, in order to assist these businesses in accelerating their growth and remaining sustainable. EA is essentially an SME specialist consulting and training company, and has achieved excellent results over the last few years. Participants in EA programmes (on average) double their turnover per year, and have a long-term survival rate of over 85%.



USHUKELA LTD

USHUKELA LTD

Industry: Farming | **Business Phase:** Declining profitability

Ushukela Ltd is a company that owns sugarcane plantations as well as a number of sugar mills in KwaZulu-Natal. As a result of the reduced yields following the drought, the company has a significant amount of underutilised capacity



BUILDCRETE LTD

BUILDCRETE LTD

Industry: Building & Construction | **Business Phase:** Business distress

Buildcrete Ltd has been in the cement industry for over 120 years, and has been listed on the JSE for over 100 years. Buildcrete also produces aggregates and lime. Buildcrete's Gauteng quarry has the largest aggregate production capacity in South Africa and is one of the largest lime producers in the southern hemisphere.



TELENET

TELENET LTD

Industry: Telecommunications | **Business Phase:** Cash cow

TeleNet is the market leader in broadband internet access, with over a million fixed-line services, as well as over four million mobile phone subscribers. TeleNet has performed impressively over the last ten years, but is beginning to feel the strain of the stifled South African economy, and the challenges in the industry.



LETSETE PROPERTIES LTD

Industry: Real estate | **Business Phase:** Expanding

Letsete was one of the first in the industry to convert to the REIT structure in 2013, and is currently one of the Top 10 REITs listed on the JSE by market value. Since its incorporation in August 1998, Letsete's vision has been to deliver superior returns to our shareholders by growing our South African property portfolio.



The team is very communicative and organised, which makes us feel at ease about the journey we undertake in working towards the APC. The programme prepares us very well for what we need to accomplish.



The marker's comments are very encouraging and they amp you up to want to do better. The markers provide constructive criticism and are good at pointing out the key factors that you need to work on.



I really enjoyed the high-quality videos and weekly posts.



UCT's philosophy and overall 'feel' of the programme appealed to me the most.



The programme is well put together and offers you the chance to learn a lot from different industries.



You guys are doing an awesome job and constantly providing feedback which is really appreciated. Keep it up. And thank you for helping me to complete APC.



Learning model

Effective online learning requires carefully designed content, clear instruction and simple navigation. Over the years we have been refining the way in which we present our programme on our Virtual Learning Environment (VLE) to offer you an outstanding learning experience.

Home / SAICA Assessment of Professional Competence 2018 / Business Communication / Financial Management Week 1

Financial Management Week 1

Introduction

The purpose of this module is to facilitate the revision of key financial management theory and concepts, as well as to practice the implementation of this theory in APC case studies. The module will comprise the following three distinct components:

1. Week 1: Valuations
2. Week 2: Cost Classifications, Inventory Costing and Activity-Based Costing Management
3. Week 3: Sources of Finance

Step 1: Read the notes



Subject expert Richard Mellon has compiled the following summarised notes on Valuations.



Valuations

Step 2: Attempt the assignment

- Read the extracts provided from the pre-release information, and list the triggers you identify.
- Prepare yourself to attempt the task by performing relevant research based on the triggers you identify.
- Read the Additional Information and Required Task.
- Draft your response.
- If you're working with a mentor, send them your response by Monday 30 July.

Value Ltd was UCT's 2015 peer-marked case study. Keen to attempt or review the full case study? You can locate it [here](#).



Financial Management Week 1 pre-release information



Financial Management Week 1 additional information and required

Step 3: Review the assignment solution

This week's suggested solution and marking grid will be available on Monday 30 July as part of FM week 2. Review the attached solution and assess your attempt using the accompanying marking grid.

How satisfied are our candidates?

We asked our APC 2018 candidates to rate their overall level of satisfaction with their decision to register with our programme.



88%

of candidates are satisfied with their decision
to register with our programme

The UCT Case Study method

How best do you prepare for a Case Study? We have an approach that works. You could call it our KFC Herbs and Spices or our Coca-Cola secret formula. Here is a taste of what you can expect:

1. The importance of self-leadership

Our professional programme has been carefully designed to prepare you for the APC and a successful career. We can't guarantee you success, but we can guarantee you that we are trying our best to give you the best experience possible. We can't however do your assignments for you, watch the videos for you or read the feedback for you – it is imperative that you bring your best to key moments. Decide now that although it will be tough at times, preparing for the APC is a priority and this year will be a success!

2. Receiving the pre-release information

It is important to recognise that the APC officially starts when the Pre-Release Information is made available five days before the written assessment. It is crucial to know in advance how you will structure your time in the period that you have to prepare. At this stage make sure that your diary is absolutely clear between that “Famous Friday” until writing on the Wednesday. Nothing must be allowed to interrupt that crucial time.

Make sure that you know all the details about the collection of the Pre-Release Information. Download it as soon as it is made available and print all the pages (do a page count to ensure that you have them all). We advise that you have a backup plan just in case servers crash or downloads are slow.

You need to have structured your diary over the next few days so that you can prepare optimally for the APC. Agree in advance with those you will be working with when you will meet, and what you will aim to achieve in each meeting.

Checklist - Receiving the Pre-Release Information

- Clear plan to obtain Pre-Release Information
- Print Pre-Release Information
- Times booked into diary for research

3. The case study context

The importance of context is one of the distinguishing features of the SAICA APC. The Initial Test of Competence (ITC) tests your theoretical knowledge. The APC tests your ability to apply that knowledge in a particular context.

You need to begin your preparation by familiarising yourself with the context in which the case study scenario is placed. The specific information on the case study company that you are provided with, the issues affecting the industry in which it operates, and the South African economy in general will all inform your understanding.

The application of the stakeholder centric governance model of King IV and process of integrated thinking supported by the Six Capital model is closely aligned to the process of developing this understanding. Seeing the case study company

through the eyes of those charged with governance will help you to understand what the company is about, what challenges it faces, and what is key to its success. Use both the case study scenario and your own research of the industry to populate the table below. The following checklist provides some helpful questions to guide your thinking.

Checklist - Receiving the Pre-Release Information

- How does the company create value for its various stakeholders?
- What are the key inputs within each of the capitals that it uses to create value?
- What is the impact of value creation on each of the six capitals?
- Which stakeholders are affected by these capitals? What are their major interests?
- What key risks arise for the company from its key inputs and outcomes?
- Does your research of the industry highlight issues affecting any of the capitals or stakeholders?
- Does the case study draw your attention to particular issues affecting any of the capitals or stakeholders?
- Is the company faced with any strategic decisions? On what capitals and stakeholders does this decision depend for its success, and what will the impact on them be?
- What impact does the current economic climate have on the value creation process, the six capitals and the company's various stakeholders

4. Learning from the industry experts

The company featured in the case study may have a similar equivalent listed on the JSE, and the scenario may even guide you to particular companies. Integrated/Annual reports of listed South African companies in that industry are a useful source of information of the sort of issues that may be relevant in that industry. You can find out what companies are in the same industry by looking at the publication of stock exchange prices, which are usually classified by industry.

Find the company, or companies, that sound most similar to the scenario in the pre-reading, and look at the sort of issues that appear to be material to that company i.e. the issues that are addressed in the integrated report of a similar company. In 2014, WBP was comparable to William Tell and Kaydev. In 2015 candidates were guided to make comparisons with Life Healthcare, while in 2016's scenario ratio analysis of the case study company compared to Mr Price, Truworths, Foschini and Queenspark. In 2017 candidates were encouraged to consider international companies 2U Inc., Lynda, Pearson Embanet and Wiley Education.

Checklist - Obtain Integrated Reports of similar "real-world" companies, and use them to familiarise yourself with the following:

- Analyse the company's business model.
- Identify relevant issues in the industry.
- Read everything you can relating to the strategy and how management plans to implement it.
- Find the list of risks, and steps taken to mitigate them.
- Look for discussion on stakeholders.
- Look for information on how the organisation makes its money i.e. financial capital.
- Perform a ratio analysis of the case study company, and compare to these "real-world" companies.
- Consider whether any specific technical competencies are particularly relevant to this industry.

Candidate testimonials

Don't just take our word for it - take theirs



Ursula Carter

WHERE ARE YOU FROM? Cape Town

WHAT FIRM ARE YOU WITH (IF YOU ARE WITH ONE)? PwC

WHERE DID YOU STUDY? UNISA

WHY DID YOU CHOOSE THE UCT APC PROFESSIONAL PROGRAMME? I chose the UCT board course as I was familiar with UCT's structure after completing the ITC board course with UCT. I liked the idea of having a mentor to guide me and provide support throughout the course whether it was required or not.

WHAT DID YOU LIKE ABOUT THE PROGRAMME? I enjoyed the motivational emails we received as well as the detailed feedback and best practice examples. This enabled me to identify areas of improvement and plan my preparation accordingly with the limited time available.



Sthabile Mbonambi

WHERE ARE YOU FROM? Kwa-Zulu Natal

WHAT FIRM ARE YOU WITH (IF YOU ARE WITH ONE)? I am currently at Deloitte, Cape Town.

WHERE DID YOU STUDY? Rhodes University

WHY DID YOU CHOOSE THE UCT APC PROFESSIONAL PROGRAMME? I chose the UCT APC programme because of its offering of continuous development. What I liked about the value proposition of this programme, as given in the presentation, is that it enabled me to see my progress on a weekly basis. I was allowed to develop certain skills (transactional writing, identifying triggers etc.) prior to approaching the scenario. This not only equipped me with the ability to prepare for my exams independently, but it also improved my confidence in answering questions.

WHAT DID YOU LIKE ABOUT THE PROGRAMME? The UCT APC programme strikes an amazing balance of allowing me to be independent in approaching the scenarios on my own but also gives me adequate support in providing continuous feedback. I enjoy that I am allowed to learn and grow on my own but still get guidance.



Vernon Hanslo

WHERE ARE YOU FROM? Born and raised in Cape Town

WHAT FIRM ARE YOU WITH (IF YOU ARE WITH ONE)? BDO, Cape Town

WHERE DID YOU STUDY? University of Western Cape

WHY DID YOU CHOOSE THE UCT APC PROFESSIONAL PROGRAMME? I chose the programme because of the course material and guidance that UCT provided when I first passed ITC. As the University helped me before, I chose to go back.

WHAT DID YOU LIKE ABOUT THE PROGRAMME? I enjoyed working with the other trainees from the various firms, it helped broaden my perspective in preparation for the tasks and the tests. The course notes also proved valuable as it provided me with the opportunity for quick and easy revision.



Naeela Moosajee

WHERE ARE YOU FROM? I am from Cape Town

WHAT FIRM ARE YOU WITH (IF YOU ARE WITH ONE)? Deloitte, Cape Town

WHERE DID YOU STUDY? University of Cape Town

WHY DID YOU CHOOSE THE UCT APC PROFESSIONAL PROGRAMME? I chose the UCT programme as I completed my studies at UCT. I also liked the fact that there was continuous learning in the form of assignments.

WHAT DID YOU LIKE ABOUT THE PROGRAMME? I enjoyed the course because the staff were friendly and motivating, the website was user-friendly and the content was up-to-date with the latest standards and technical aspects being made available to us. Thank you UCT APC Team.



Rohan Truter

WHERE ARE YOU FROM? I grew up on a farm just outside Durbanville, in the Northern suburbs.

WHAT FIRM ARE YOU WITH (IF YOU ARE WITH ONE)? I am currently with PwC.

WHERE DID YOU STUDY? I studied at Stellenbosch University.

WHY DID YOU CHOOSE THE UCT APC PROFESSIONAL PROGRAMME? I chose the UCT course because I felt that it would motivate me to achieve my goals through the use of deadlines and regular feedback. I also felt inspired by the results achieved by the members of the course of prior years.

WHAT DID YOU LIKE ABOUT THE PROGRAMME? I enjoyed receiving personalized feedback on my work.



Naa-ielah Pillay

WHERE ARE YOU FROM? Cape Town

WHAT FIRM ARE YOU WITH (IF YOU ARE WITH ONE)? KPMG, Cape Town

WHERE DID YOU STUDY? I did my undergraduate and postgraduate at UCT

WHY DID YOU CHOOSE THE UCT APC PROFESSIONAL PROGRAMME? As a graduate of UCT, I am confident in the quality of education offered by the university. I immediately chose UCT as I was certain that their APC course would be of equal quality. I also spoke to a number of senior trainees to get advice on which course was best. The structure of UCT's programme (in terms of assignment hand in's and lectures) was well suited for me and my schedule.

WHAT DID YOU LIKE ABOUT THE PROGRAMME? I like that UCT's June and September exams both mirror the conditions of the SAICA exam. I feel confident that when I write in November I will be accustomed to sitting with the pre-release for 5 days prior to the final exam - identifying triggers with my group and conducting research/discussions. Flexibility was important. UCT's blended learning provided that flexibility. Having lecture recordings rather than regular in person lectures worked best. I planned my study schedule around work so that I could dedicate adequate time to watch lecture videos and read through course material. Further, the number of assignments were more than sufficient in helping me develop my mind-set and writing style for APC. What I found helpful was the feedback given to us after assignments and exams. The markers gave constructive feedback on areas needing improvement. Further to this, providing us with the scripts and marking grids of the best practice students proved very useful. I used these resources to learn how to better structure my answers and identify key points.



Tashil Nilesh Mohanlall

WHERE ARE YOU FROM? Durban

WHAT FIRM ARE YOU WITH (IF YOU ARE WITH ONE)? Deloitte

WHERE DID YOU STUDY? University of Cape Town.

WHY DID YOU CHOOSE THE UCT APC PROFESSIONAL PROGRAMME? I discussed the UCT programme structure with some of my colleagues that had written APC and did the UCT programme in prior years. They stated that it is a very structured guide to preparing for the exam, which is exactly what I was looking for in such a busy year of articles. The fact that feedback was given very early on meant that we were guided as to whether our approach was correct and showed us what we needed to develop.

WHAT DID YOU LIKE ABOUT THE PROGRAMME? As aforementioned, the structured nature really assists and guides you as to how to prepare. Furthermore, the case study method basically teaches you - from week 1 - how to go about preparing for answering the actual exams. Finally, the weekly updates provide a succinct reminder of what's ahead and what should have been completed already. Thus, always keeping the trainees on track.



Phumlani Mbambo

WHERE ARE YOU FROM? Richards Bay

WHAT FIRM ARE YOU WITH (IF YOU ARE WITH ONE)? Deloitte

WHERE DID YOU STUDY? UNISA.

WHY DID YOU CHOOSE THE UCT APC PROFESSIONAL PROGRAMME? Well from what I have now experienced with UCT, the rumours have proven to be true. Over and above the quality of the course content, UCT does indeed keep you on your toes, which is exactly what I was looking for. I knew there would be pressure from all different aspects of my life including work. I needed a programme that would keep me busy almost all the time and constantly give back good feedback so I could be well prepared for the APC exam written in November.

WHAT DID YOU ENJOY ABOUT THE UCT PROGRAMME? I have learnt so much from the UCT APC programme and going into the SAICA APC with so much confidence.



To improve your writing skills you need to practice. You will have ample opportunity to do so during the APC Professional Programme.



Programme information

Important information to get you started:

HOW TO REGISTER

For more information, visit our website <http://uctboardcourse.co.za/>

If you have any questions, you can contact us on info@uctboardcourse.co.za or call us on **021 650 2269**.

If you'd like to register for the APC Professional Programme, you can register online at

<http://uctboardcourse.co.za/register-apc/>

Vir meer inligting, besoek ons webtuiste <http://uctboardcourse.co.za/>

Indien u enige vrae het, kan u by info@uctboardcourse.co.za met ons in verbinding tree.

Of skakel ons by **021 650 2269**. Indien u graag vir die APC Professionele Program wil registreer, kan u dit aanlyn doen by

<http://uctboardcourse.co.za/register-apc/>

IMPORTANT DATES:

Registrations open : 15 January 2019

Registrations close: 31 March 2019

Programme starts: 03 April 2019

Payment due: 30 April 2019

PAYMENT FEES AND DETAILS

1. ONCE-OFF PAYMENT:

R12 475 by 30 April 2019

2. PAYMENT PLAN:

R13 165, paid as follows

First instalment: R4390 due 30 April 2019 | **Second instalment**: R4390 due 30 June 2019

Third instalment: R4385 due 31 August 2019

PAYMENT METHODS

Electronic funds transfer (eft)

Firm payments: Firms will be invoiced directly.

Individual payments: You will receive an invoice with all the necessary details.

**We look forward to seeing
you on the programme**

Programme Calendar

Success in the APC depends primarily on the hard work that you put in.

Here's how we'll get there together:

ACTIVITY	DATE
Lecture series 1	01 April to 04 April 2019
Foundation phase	08 April to 03 June 2019
Lecture series 2	10 to 13 June 2019
June case study exam	22 June 2019
Business communication phase	22 July to 08 August 2019
Recognising professional competence	13 to 23 August 2019
Lecture series 3	26 to 29 August 2019
Final assessment	04 September 2019
Supplementary assessment	05 October 2019
Final preparation support	21 October to 14 November 2019